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Expenditure

- Staff costs - wage inflation, timing of pay increases , governments 5%
- Teachers Pension Scheme
- Utilities - examples
- Food costs and supplies
- Repairs and renewals
- Finance costs

2

Income

- Fees - examples
- Fees - when and how
- Fees - one off?
- Other income generating activities - focus

3

Planning

- Forecasting - 5 years - but agile
- Scenarios - what if?
- Different models- class sizes, 6th forms, single sex
- Consolidation - acquisitions and mergers
- Capital planning - 20-30 years and financing is now the right time
- Prioritising your reserves - investing now

4



The future risk of VAT

Robert Warne, VAT Partner

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Audit / Tax / Advisory / Risk

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Overview

- Why are Schools Fees Exempt from VAT?
- Are all supplies of education exempt from VAT ?
- Can the Government put VAT on School Fees?
- What is the mechanism involved?
- Would there be a consultation period before hand?
- What VAT on VAT could be applied?

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Impact

- What would be the impact of VAT on Schools ?
- Would VAT be levied on all fees?
- Would VAT be recoverable on costs?
- Would there be any additional VAT recoveries retrospectively?
- What would be the 'real cost' to the school/parent in respect of VAT payable ?
- Are there any planning measures available ?
- What would be the financial impact of VAT on School Fees ?

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Considerations

- Why would it not make economic sense or be in the Governments financial interest to impose VAT on School Fees ?
- Parents leaving
- Schools closing
- Teachers leaving
- Return to state schools
- Burden of the LA Schools

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Thank You



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